## CITY OF SANTA FE, NEW MEXICO 1 2 **RESOLUTION NO. 2016-67** INTRODUCED BY: 3 4 Councilor Carmichael A. Dominguez 5 6 7 8 9 A RESOLUTION 10 INITIATING THE PROCESS OF STRATEGIC PLANNING WITH THE INTENTION 11 OF ALIGNING THE CITY'S PRIORITIES IN ALLOCATING ITS LIMITED 12 RESOURCES WITH THE PRIORITIES OF RESIDENTS; ESTABLISHING A 13 PROGRAM AND SERVICE INVENTORY; AND CONSOLIDATING EFFORTS TO 14 MAINTAIN A BALANCED BUDGET IN FUTURE YEARS THAT IS PRIORITY 15 BASED. 16 17 WHEREAS, in Fiscal Year 2017, the governing body has established the development of 18 a strategic plan as a top policy priority and has appropriated necessary funds to develop this plan; 19 20 and WHEREAS, the strategic plan should incorporate the following broad goals: 21 The city's actions affirmatively promote the health, safety and well-being 22 1. of the residents of Santa Fe. 23 The city's actions affirmatively build community across the city of Santa 24 2. 25 Fe.

3. The city's actions affirmatively support the sustainability and resiliency of our city and all of its residents; and

WHEREAS, understanding these priorities will give the governing body the ability to create goals aligned with defined priorities, and adopt indicators to help the public and the city government know whether progress toward stated goals is being made; and

WHEREAS, if city staff know the priorities of the residents, the goals of the governing body, and the indicators that tell us our progress toward those goals, then meaningful changes and efficiencies can be instituted; and

WHEREAS, programmatic changes can only be accomplished once the city knows the inventory of all programs and services provided for city residents, as well as the major tasks that support the delivery to the residents of Santa Fe; and

WHEREAS, the finance department is charged with providing a consistent methodology to all departments to develop performance measurements for all programs and services that define quantity, quality and outcome; and

WHEREAS, under a consistent framework, city government departments are directed to use their experience and expertise in their respective fields, as well as industry standards to develop performance measurements to chart progress toward realizing the selected indicators; and

WHEREAS, implementing these steps will begin the transition to a priority based budgeting model that is balanced, participatory, and transparent for the city of Santa Fe.

NOW, THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF THE CITY OF SANTA FE that the City of Santa Fe will commence an information gathering process and retain a facilitator to understand resident priorities which may include, but is not limited to, community meetings, canvassing, and online and paper surveys.

BE IT FURTHER RESOLVED that the City of Santa Fe will retain a facilitator to engage with the Governing Body in strategic planning to develop mission, vision, and goals

1	statements, and provide guidance to staff by December, 2016.
2	BE IT FURTHER RESOLVED that in this information-gathering process, the city of
3	Santa Fe shall reach out to the Santa Fe public schools to potentially utilize their resources to help
4	gather information.
5	BE IT FURTHER RESOLVED that the City Manager will collaborate with the
6	Governing Body to develop program and service inventories, and performance measurements in a
7	consistent manner, and report their findings back to the Governing Body in December, 2016.
8	BE IT FURTHER RESOLVED, that the City Manager will incorporate a plan to
9	address the phased elimination of the payment in lieu of hold harmless gross receipts tax in the
10	Fiscal Year 2018 budget in the context of resident priorities.
11	BE IT FURTHER RESOLVED that the City of Santa Fe will combine these efforts to
12	maintain the balanced Fiscal Year 2017 budget and create a Priority Based Budget in future years
13	PASSED, APPROVED AND ADOPTED this 31st day of August, 2016.
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15	Syn Fmell!
16	JAVIER M. GONZALES, MAYOR
17	ATTEST:
18	1.
19	Garanda y ng
20	YOLANDA Y. VIGIL, CITY CLERK
21 .	APPROVED AS TO FORM:
22	
23	3mly Juller Assit Coly Attorney
24	KELLEY A. BRENNAN, CITY ATTORNEY
25	M/Legislation/Resolutions 2016/2016-67 Strategic Planning