



Agenda

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DATE 12-5-12 TIME 2:46pm

SERVED BY Terrie Rodriguez

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LEAD Task Force

Monday, December 10, 2012
Santa Fe Community Convention Center
Nambe Room, 2nd Floor
201 West Marcy
2:00 p.m. - 4:30 p.m.

1. Call to Order – Chairperson Emily Kaltenbach – 5 minutes
2. Approval of Agenda
3. Approval of Minutes
4. Appointment of Vice-Chair – Detective Jerome Sanchez
5. New Business
Updates from Sub-Committees
 - a. Harm Reduction/Treatment – 10 minutes
 - b. Legal/Eligibility – 10 minutes
 - c. Model/Process – 10 minutes
 - d. Funding/Cost Analysis – 10 minutes
 - e. Steering Committee – 10 minutes

Break – 10 minutes

Q&A Web conference with Seattle LEAD representatives

6. Meeting Schedule
7. Next Meeting - January 28, 2013
8. Adjournment

Persons with disabilities in need of accommodations, contact the City Clerk's office at 955-6520
five (5) working days prior to meeting date.

**Index Summary of Minutes
LEAD Task Force
December 10, 2012**

<u>INDEX</u>	<u>ACTION TAKEN</u>	<u>PAGE(S)</u>
Cover Sheet		1
Call to Order	The meeting was called to order at 2:00 pm by the Chair.	2
Roll Call	A quorum was established at 4:00 pm	2
Approval of Agenda Changes: Minutes from last meeting were quite extensive; minutes will be brought down to summary form. Page 3: 2nd sentence – Santa Fe Opiate Safe Funding Committee met this week and will provide update at next meeting, remove from agenda.	<i>Cathy Anheles moved to approve the agenda as amended, second by Mr. Sedillo, motion carried by unanimous voice vote.</i>	2
Approval of Minutes	Changes: Minutes from last meeting were quite extensive; minutes will be brought down to summary form.	2
Sgt. Jerome Sanchez has been nominated to co-chair the LEAD Task Force.	<i>Mr. Bauer moved to accept the nomination of Sgt. Jerome Sanchez and move forward with his appointment as Vice Chair for the LEAD Task Force, second by Chief Byford, motion carried by unanimous voice vote.</i>	3
New Business 1. Updates from Sub-Committees Harm Reduction/Treatment Legal/Eligibility Model/Process Funding/Cost Analysis (to report next meeting) Steering Committee	Informational	3-7
Q&A Web Conference with Seattle LEAD representatives by Skype.	Informational (interactive)	7-8
Next Meeting	January 28, 2013	8
Adjournment	The meeting was	8

**LEAD TASK FORCE
MINUTES
MONDAY – DECEMBER 10, 2012
NAMBE CONFERENCE ROOM
SANTA FE, NEW MEXICO
2:00 PM – 4:30 PM**

A. Call to order

The meeting of the LEAD Task Force was called to order by the Chair, Emily Kaltenbach at 4:00 pm in the Nambe Room of the Convention Center, Santa Fe, New Mexico. A quorum did exist by roll call.

B. Roll Call

Present:

Emily Kaltenbach, Chair
Thom Allena
Chief Ray Byford
Major Ken Johnson
(Ron Crow to represent Major Ken Johnson)
Deputy Chief William Johnson
Steve Kopleman
Sheila Lewis
Rachel O'Connor
Pablo Sedillo, III
Cathy Anheles
Laura Brown
Yolanda Briscoe
Jeneen Lujan
Jerome Sanchez
Jessica Dimas
Krishna Picard
Mary Sky Gray
Mayor Coss
Cathy Armijo
Bennett Bauer
Angela "Spence" Pacheco

Stephen Branch
Mark Boschelli

Not Present

Milagro Castillo – not present
Michael Delgado – not present
Eric Garcia, not present
Captain George Ortiz – not present
Jay Archuleta – not present
Maria Jose Rodriguez Cadiz – not present
Marcela Diaz – not present
Councilor Patti Bushee, not present
Raymond Chavez - Excused
Katherine Ferlich – not present
Lt. Alfred Perez - Excused
Eric Garcia, not present

Others Present:

Anna Serrano for Fran Lucero,
Stenographer

Staff Present:

Terri Rodriguez, Staff Liaison

C. Approval of Agenda

Changes: Minutes from last meeting were quite extensive; minutes will be brought down to summary form.

Page 3: 2nd sentence – Santa Fe Opiate Safe

Funding Committee met this week and will provide update at next meeting, remove from agenda.

Cathy Anheles moved to approve the agenda as amended, second by Mr. Sedillo, motion carried by unanimous voice vote.

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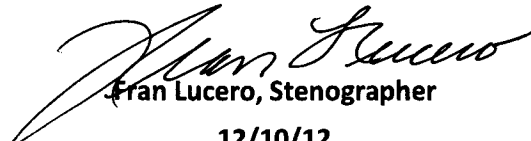
**Index Summary of Minutes
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December 10, 2012**

	<i>adjourned at 4:30 pm</i>	
Note: Sign in may be modified when sign in sheets are provided to stenographer.		8

CITY OF SANTA FE

LEAD TASK FORCE COMMITTEE HEARING

MINUTES


Fran Lucero, Stenographer
12/10/12

Draft Until Approved

D. Approval of Minutes
Deferred until next meeting.

E. Sgt. Jerome Sanchez has been nominated to co-chair the LEAD Task Force.

Mr. Bauer moved to accept the nomination of Sgt. Jerome Sanchez and move forward with his appointment as Vice Chair for the LEAD Task Force, second by Chief Byford, motion carried by unanimous voice vote.

F. New Business

1. Updates from Sub-Committees

Harm Reduction/Treatment Work Group – 10 minutes – Terri Rodriguez

(Summary was sent to the Chair and will be sent to the members by email)

The committee met on December 6th and they have agreed to meet once a month. Discussion evolved around the client's needs and looking to create an individual education program model for an intense case management process which will track and identify who was working with the person and make contact with everyone who was there. The committee would look at a team approach for wrap around services which ends up being a low cost kind of solution which has been done with the Juvenile Justice Program has done this with one of the youth programs which is called TCAP and looks at all kinds of issues and identifies who was working with them to treat them. Plan is to start with a pilot program of 10 people and work out the kinks. Many of these people have been identified through the Hugs Program at St. Vincent's and the committee would like to build on that program. The committee compiled a list of questions they would like to ask the treatment people from Evergreen in Seattle on the call today. Questions: How long do people participate in the program, how often and how far in to the future do you do follow up, how many case managers and clients per case manager and how do you interface with the police when you are doing the handoff right on the spot to try to make sure we understand that whole process.

The Chair asked if the group talked about the treatment model designated to opiates. Ms. Rodriguez confirmed that they did discuss at the beginning of the meeting. The Chair asked if there were core service components that the committee felt had to be part of that model to be successful and if so what were those? Ms. Rodriguez stated that they first talked about having a detox sobering as those are components that have to happen and that they are separate components. It was noted that currently the Sobering Center is a detox center which is the second stage, first stage is sobering. The detox center is 7-14 days and there is an existing track record of putting people in to detox for a week or two making sure their commitment for further residential treatment is ready. They are linked up to Santa Fe Recovery; those are the individuals that they could be track and changing the course for them. Discussion continued on the assessment for the behavioral health component beyond a substance issue and looking at level of care whether it would be intensive or not so intensive. One of the things that was discussed and this group should discuss is the use of saboxin as a retention for people who are in treatment as this has always been an issue for people who leave treatment if they aren't able to have their needs met. The closest

medical detox is Turquoise Lodge. It was noted by one of the committee members that the saboxin programs she knew of were started as models in other places.

The Chair asked if there was anyone in the group that felt there were services or components that were not mentioned in the list that we would like to recommend that the harm reduction group look at. Not at this time.

2. Legal/Eligibility – 10 minutes

The meeting was held at SOMOS, Marcela Diaz not present. It was discussed that the starting focus point should be Santa Fe. In terms of the drugs that they spoke about they spoke about meth and the amount of people in paraphernalia and amounts. They also spoke about other hard core drugs and the amounts. Mr. Kopleman stated that he has a call in to the Attorney from the Defendant Association who is equivalent to the Public Defenders in Seattle to find out more on why they decided on the criteria they did so we have something to weigh against. The Chair noted that the response had come back and Mr. Kopleman's email was provided to the contact to communicate directly on this topic. The contact would even be willing to come back to Santa Fe to help work through some of items. It was reiterated that Santa Fe was selected as they would like a chance to create something that they would be successful with; all the treatment services and organizations that are going to be used to help these people is within a 6 miles radius. We know there is a drug abuse / burglary problem going back and forth between the two towns, this is a Northern NM problem but they want to create it so they can see a successful flow and solicit more funding down the road. As far as eligibility, the number one thing they all agreed on was to be over inclusive not under inclusive. The only thing they ruled out was serious violent felonies. Also, if someone has been in the penitentiary, they are not ruled out, gang members probably not, it is a great opportunity for them to recruit more gang members. It was also discussed to exclude those who were on active probation and parole supervision as well. The committee concurred they want to include as many people as possible. Another point of discussion was if an individual could self refer but there were no conclusions about this. Clarification, instead of somebody getting picked up it could be about someone who has heard about the program, I have a heroin problem, can I get help in a program. Ms. Brown provided as feedback that there would be a huge waiting list if you allow people to self refer. It isn't a bad thing but there are a lot of people with opiate addictions will self refer if they know that is an option and that needs to be planned out in advance. Detective Sanchez offered that the problem when you bring someone in who is on active probation and parole supervision is that those people have certain conditions with their probation and parole officer and one of those conditions is probably no administering drugs, that you are not actively taking drugs and people in this program may be taking drugs. We don't want to confuse things by having them in a program and saying it is OK and doing things differently and reporting different sets of criteria. Mr. Kopleman said that one of the things that make this program attractive is that it doesn't involve judiciary. You are getting someone into the program before they get in to the judicial system.

It was asked if the committee discussed multiple offenders, how many times would they be allowed to come in and out of the program. They talked about multiple offenders from the perspective of not wanting to rule people out but it boils down to the officer who is saying; "this is someone who is really in need and there may be a bit of glow here." We also talked about, if they have already flunked out of three programs maybe they are not a candidate for this. We don't rule anyone out but again maybe they haven't reached the right place at the right time. The screening process was reiterated as a very important factor in this process. Ms. Armijo offered the comment that with the whole issue of screening, getting people that are the most likely to succeed is something I don't understand. It was reiterated that in this screening process they would rather be over inclusive. Mr. Boschelli said that in the HUGs program they actually took more with multiple failures that had no prognosis other than being extremely poor. Those are the ones they put in the HUGs program and have realized the greatest benefit. When you talk to them about what has worked for them it is that they know they are not going to get rejected. With some of the hard core it has taken a year or two to reach that point. It was noted that the meaning of success is getting these individuals in to a program and giving them everything we have to make them successful.

The committee was attempting to create a 2 tier and screening system. First, most of the referrals will come from the law enforcement officers in the street so you need to have this broad general criteria because they will be using this criteria say; under 1 oz. you are not in active probation and parole supervision, some basic things. The officer can then make the decision whether to arrest them or refer them, so if they use that to refer them and then the screening panel can get more information to do an intense screening.

The Chair summarized; there would be the screening that happens at the time of interaction with the law enforcement officer on the street and that individual would be handed off and a secondary screening would happen at that point.

The Chair continued that more information could come out of the Model group. There is a lot of overlap in all of these work groups and she recommended that the next meeting we should consider bringing all the work groups together so we can work out questions such as the hand off once the eligibility group has some criteria set that the model process workers can weigh in on. Or again in treatment, what kind of screening has to occur depending on the individual that may have an opiate addiction vs. another. Does that screening have to look different?

The Chair asked if there was any information support that the larger task force could provide to help move the work along. This will be a question asked to all of the work groups.

The Chair asked how often the group will meet. The commitment is to meet weekly.

One additional threshold question was with the city of Santa Fe and they would like to get some feedback. The commitment is to have this program succeed and they were concerned that if they went in to the county it would be very hard to oversee. We are not the decision makers and it would be very helpful to get feedback from the city. The Chair answered that this was echoed by the Treatment and Harm Reduction group. The Mayor stated that he

would be quite happy for it to be started in the city and think down the road how fast they would have to expand. It makes a lot of sense to start it in the city. It will be important to know where the treatment centers are as he can envision this to grow rapidly. It was explained why they are talking about the city. One of the areas that they figured out that works best was the continuous contact by navigator. Sometimes these people are hard to find but if you have a handful within the same radius you are at least hitting one of them in the next couple of hours and then you trace back. If you keep in within a city this size within 15 minutes you are always in contact with those people who you target. The Mayor said the first place to start is with the Santa Fe Police Department. It was also noted that in a previous meeting it was noted that Santa Fe County picks up quite a few. It was reiterated that referring back to the Seattle model, starting with one agency does not limit us from expanding it, there would be some overlap. This is law enforcement assisted diversion so the law enforcement folks are the key players. If you have two to three departments administratively, it will be very hard to administer. The committee seeks feedback to assure they are on the right track. Mr. Sedillo asked if other agencies can make a referral.

The Chair will note this in the recommendations as we move forward.

3. Model/Process – 10 minutes

Det. Sanchez looked at how the program works now and how it could be streamlined. One of the challenges is the Sobering Center and finding a place to drop off. He stated that he has tried the process and it is broken. Basically how is this transfer going to take place, who is going to be available 24-7 on an on-call type status, are we going to train other detectives or officers or maybe some commander; basically how will this transfer take place. Is it going to be a transfer to a caseworker or a transfer to law enforcement? Is law enforcement working together with the caseworker, are we meeting at a certain place, are we meeting at the jail, are we meeting at SFPD and how we ensuring their safety for this transfer process. The question and discussion was held on where to do the intake; St. Vincent's, at the Police Department or the jail because mainly the medical release allows them to take to the sobering center. How will that process take place? I can tell you that the first process through the ER took so long, I stayed for 3 hours and did the best I could and the guy got inpatient and took off. The ER was busy that day and hard to stay on schedule. How can jail staff help through this whole process and also talked about crime mapping? Where are we catching a lot of these offenders because it is really difficult because a lot of times we catch them on other stuff other than just possession charges? It is rare that we catch someone shooting up in their car and catching them on straight possession; it could be that we worked them on a burglary case or it could a lot of times be on shop lifting cases. There is always the initial charge and the subsequent possession. These guys don't like to carry anything on them, 9 times out of 10 it is a paraphernalia charge.

Our committee chose to meet once a week.

The Chair added that one of the recommendations from this group which is quite unique and interesting referencing the Seattle program was to have perhaps the case manager and an officer who is actually trained to meet together with that individual. I believe in the Seattle

program it is a warm hand off to a case manager and there may be one or two or even three officers who have developed a relationship here. Getting back to the point of relationship building with the case manager and perhaps with a law enforcement officer so that the law enforcement officers on the street can get back to the street really quickly. There is the referral that is done and then there is a team approach, that was part of the recommendations we would like you to reflect on.

Mayor Coss: That would be a different officer that would come in but would have specific training in the LEAD program. One of the things I likes was the warm hand off because you know the relationship has been created with the case worker.

Law Enforcement noted that they did not want a caseworker doing a hand off either at St. Vincent's or the sobering center alone.

Mr. Sedillo added that during the initial contact, the law enforcement officer who makes the determination together with the case manager make the determination whether they are eligible to enter the program or not. This was you don't tie up this law enforcement officer for hours at a time.

The Chair reiterated that this will be a question that comes up as to who needs to be sitting there in the room, should it be a warm handoff, who needs to be trained and at what level for law enforcement. There are more questions that this group will work through. One of the things that has been done is the mapping of how long it takes for law enforcement to process; there has to be a medical release, go out to the jail and it could take up to 3 to 4 hours for that law enforcement officer to work through this. The conversation in that model was to reduce that time.

It was recommended that we ask the Seattle model to find out if what there bottle necks were if any.

4. Funding/Cost Analysis – 10 minutes
5. Steering Committee – 10 minutes

The Chair informed the committee that one of the most important points when they asked the Mayor what the timeline is. Before the work groups the expectation is to have recommendations by the end of March, 2013. The recommendations will be provided to the Mayor and the City Council. Again, because so much of our work does overlap, it was recommended to the work groups to schedule a time to meet with the other work groups in order to work through the process models. The Chair reiterated that if there is any help needed in their workgroups to please send this request to the Steering Committee.

The Mayor offered the information that by asking for the recommendations by late March is because they pass budget by the end of May.

Q&A Web conference with Seattle LEAD representatives (*Steno to leave at this time*)

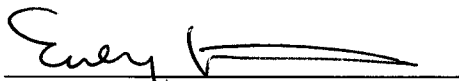
Ron Jackson, Executive Director from Evergreen in the Seattle program will be on the call along with Mark Cook who helped found the program with ACLU and someone from the Defenders Association will also be on the call. They have offered if work groups want to call and meet with them over the phone directly they will provide technical assistance and support that they can. The Chair will send contact information to the committee.

G. Meeting Schedule

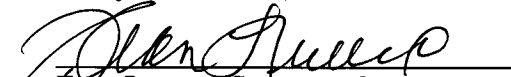
Next Meeting January 28, 2013

H. Adjournment – 4:30 pm

Signature Page:



Emily Kaltenbach, Chair



Fran Lucero, Stenographer