

Agenda

CITY CLERK'S OFFICE

DATE 4/16/13 TIME 2:54p

SERVED BY Terrie Rodriguez

RECEIVED BY [Signature]

LEAD Task Force
Monday, April 22, 2013
4:00 PM

Santa Fe Community Convention Center, Jemez Room
201 West Marcy

1. Call to Order – Chairperson Emily Kaltenbach – 5 minutes
2. Approval of Agenda
3. Approval of Minutes
4. New Business
 - a. Cost Benefit Analysis – Presentation of Initial Findings - 4:15pm to 5:15pm
 - b. Screening and Discussion of *The House I Live In* – 5pm to 6:30pm
5. Old Business
6. Next Meeting
7. Adjournment

PERSONS WITH DISABILITIES IN NEED OF ACCOMMODATIONS, CONTACT THE CITY CLERK'S OFFICE AT 955-6520, FIVE (5) WORKING DAYS PRIOR TO MEETING DATE.

LEAD TASK FORCE – INDEX

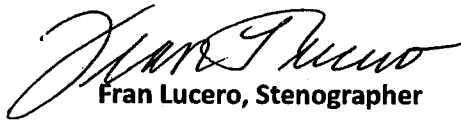
April 22, 2013

Cover Page		1
Call to Order and Roll Call	Meeting was called to order at 4:00 PM by the Chair Emily Kaltenbach. A quorum was declared by sign in sheet.	2
Approval of Agenda	<i>Sgt. Sanchez moved to approve the agenda as presented, second by Ms. O'Connor, motion carried by unanimous voice vote.</i>	3
Approval of Minutes	<i>Sgt. Sanchez moved to approve the minutes as presented, second by Ms. Lujan, motion carried by unanimous voice vote.</i>	3
New Business Cost Benefit Analysis Screening and Discussion of The House I Live Inn	Exhibit A – Johee Rand, Santa Fe Community Foundation, Presenter Viewing of Documentary	3-4
Old Business Report and Comments on Visit to the Detention Center	<i>Informational</i>	4-5
Adjournment	There being no further business to come before the LEAD Task Force, the meeting was adjourned at 6:15 pm	5
Signature Page		5
Thank You	<i>To Presenters and Guests</i>	5

CITY OF SANTA FE

LEAD TASK FORCE COMMITTEE HEARING

MINUTES

A handwritten signature in cursive script, appearing to read 'Fran Lucero', is positioned above the printed name.

Fran Lucero, Stenographer

April 22, 2013

Draft Until Approved

**LEAD TASK FORCE
MINUTES
MONDAY – APRIL 22, 2013
TESUQUE CONFERENCE ROOM
SANTA FE, NEW MEXICO
4:00 PM – 6:30 PM**

1. Call to order

The meeting of the LEAD Task Force was called to order by the Chair, Emily Kaltenbach at 4:00 pm in the Tesuque Room of the Santa Fe Convention Center, Santa Fe, New Mexico. A quorum did exist.

Roll Call

Present:

Emily Kaltenbach, Chair
Mayor David Coss
City Councilor Patti Bushee
Mark Boschelli
Cathy Anheles
Jeneen Lujan
Jessica Dimas
Jerome Sanchez
Kathy Armijo-Etre
Krishna Picard
Laura Brown
Maria Jose Rodriguez Cadiz
Mark Boschelli
Rachel O'Connor
Sheila Lewis
Angela "Spence" Pacheco
Thom Allena

Guests

Ceci Gonzales and Elly Sherr,
Messiah House
Brian Byrnes, Santa Fe Community
Foundation
Cristin Carmichael, Christus St.
Vincent's
Mary Justice, Christus St. Vincent's
Bette Fleishman, NM Women's Justice
Project

Others Present:

Joohee Rand, Santa Fe Community
Foundation
Anna Serrano for Fran Lucero,
Stenographer

Staff Present:

Terrie Rodriguez, Staff Liaison

Not Present

Yolanda Briscoe, Excused
Eric Garcia, Excused
Pablo Sedillo, III, Excused
Steve Kopleman, Excused
Mary Sky Gray
Bennett Bauer
Milagro Castillo
Michael Delgado
Captain George Ortiz
Jayde Archuleta
Stephen Branch
Marcela Diaz
Councilor Patti Bushee
Katherine Ferlic
Lt. Alfred Perez
Eric Garcia
Chief Ray Byford
Major Ken Johnson
Deputy Chief William Johnson

Members and Guests introduced themselves. The Chair opened the meeting and a quorum was declared by the noted attendance.

The meeting agenda for today – in the first hour will be task force business and a report on the preliminary findings for the Cost Benefit Analysis will be presented. (Johee Rand) Thank you

for everyone who has worked with her to gather data over the last couple weeks. I know there is still more data to gather it is likely she will still be reaching out for your assistance. Following will be some updates from the work groups. The second part of the meeting, a producer from *The House I Live In* is going to be here. This is a NM student screening this documentary that focuses on the impact of addiction in this country. It has won Sundance awards and New Mexico is featured in the film. We believe the Sheriff in Socorro talks about the impact. It directly ties in to the Task Force business but it is also an opportunity to have a conversation with him. Today about a 45 minute segment will be seen and if anyone is interested in seeing the full film, a lending library will be set up in order to view this film.

Ms. Rand continued her report and asked that additional questions be sent to her by e-mail.

2. Approval of Agenda

Sgt. Sanchez moved to approve the agenda as presented and outlined above, second by Ms. Rachel O'Connor, motion carried by unanimous voice vote.

3. Approval of Minutes

Sgt. Sanchez moved to approve the minutes as presented, second by Ms. Lujan, motion carried by unanimous voice vote.

4. New Business

a. Cost Benefit Analysis (Presentation of Initial Findings) Exhibit A

It was noted by the District Attorney that the figures acquired from the website and included in the report were not correct and more accurate information would need to be gathered.

It was asked if the report includes only statistics from the City Police Department vs. other Santa Fe City, County or State Law Enforcement. Response is that it is only city police.

The entry point for the LEAD program is arrest related to opiate or heroin possession, there is no doubt that there are a lot of other points of entry for being arrested. If you capture it at that entry point you will stop other arrests for other crimes. You probably would not to put someone who has been caught for burglary in to the LEAD program.

The Chair clarified that the intention and potential is that they could be the same people. They may have a history of property crime, or they may be a potential offender.

Q: What are your numbers on arrest for possession or for sale of heroin vs. your property crime arrest?

A: Sgt. Sanchez – From my particular unit we are property crime so we don't actually fill out or go after people for possession.

Q: My question is how we are going to get a significant number of arrests if we just target those two that are being arrested for possession.

A: We will need to look at what the booking is reported as. Report data, about 25% had property crime charges and about 40% drop charges, and there may be some overlap.

Sgt. Sanchez: There is always going to be an underlying charge.

b. Screening and Discussion of *The House I Live In* (approximately 45 minute viewing)

5. Old Business

Visit to the Detention Center

- Getting the perspective from the inmates. One of the things that one of them said that stuck with me and with the Mayor, "getting well", they talked about what they do to get well. Hearing the two inmates and their different stories on drug addiction. They both want to change, one of them are hesitant and has been addicted to drugs for a really long time and the other one just started and got in trouble for the first time. The other one was in trouble numerous times. He was in Life Link, one is homeless and when he gets out he doesn't have anywhere to go, no family support, the other one has family support and the difference that it makes. Having the support and not having the support.
- Ms. Ceci Gonzales – I did not go to the jail but Elle and I go in to the jail weekly to do a Bible study. It is a rude awakening to learn that many of them don't have a place to go when they get out; some of them have to stay in jail until they do have a place to go. There are not many resources available. There are a lot of issues in this criminal culture and they don't know how to get out of them. We have started a mentoring program, we have an application to offer them a mentor and we try to meet with them to do a pre-release and then we try to meet with them when they get out on a weekly basis and it is always in a group of women. We lose a lot of them for many reasons, they change or lose their cell phones, we need to assure we have mentors who are committed to help them, and we want to assure they want to continue in the mentoring program when they get out. The Chair expressed her thanks for this service and for being here today.
- Sgt. Sanchez said that there were differences from those who have been addicted for years and the new one who is just starting this part of the spectrum in his life. It would be good to try to help the new one early now that the addiction is new to him and the other is going to need a lot of help due to the longer term of his addiction. Sgt. Sanchez would have liked to have more people in the panel. It was difficult to pull the information from them. Housing, education, transportation, all of these things were brought up by both of these men regarding what they would need upon release to be successful.
- One spoke and emphasized job opportunities, "If you could get me a job", that would help.

Welcome to Mayor Coss and Councilor Bushee.

- Mayor Coss made mention that the job piece was huge. As most employers the city of Santa Fe has the policy that if you have a conviction, you are unlikely to be hired. That makes the problem that much worse. We worked for 10 years on our Airport Master Plan, we have 3 regional airlines to come in, we are creating jobs at the airport and now the FAA says they are going to close the tower. First we were faced with the downfall of the economy and we need jobs. The other thing that really affected me was that both of the gentlemen said that when they get out they want to find their friends and get their medicine so they can get well. "Medicine so you can get well?" They are talking about Heroin. That is how they talk about it. This is

how deep the problem is and how hard the treatment is going to be. I had not heard that before.

The Chair said that these two individuals were very unique in their own experiences, the question for us, would these two individuals be eligible and could we help them through this program. One is complex as he had traumatic brain injury since the age of 15, a lot of abandonment issues, a lot of post traumatic stress syndrome in both of their lives. As we think about that treatment service system and our treatment experts in the room more about this, the job, the trauma piece are going to be particularly important in order to start the healing process. Both individuals could be good candidates but their treatment plan would be very different, one has family support and the other one doesn't. Clearly family or some sort of connection to some person seems to be so important to them. They kept repeating this need.

Report

Thank you to the city for helping us find an expert writer to create this report so that we can download everything. We will be working with Terrie Rodriguez to find someone so the city can contract with so we can get something that is very persuasive that we can use for the funding side but also as we provide the facts to the City Council.

There are a few outstanding items for the work groups:

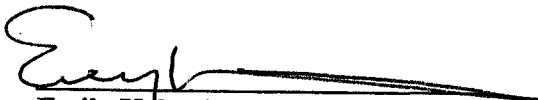
- a) Eligibility Work Group – there was a request to define the subsistence dealing so that we are very clear. I believe we can put some parameters in the recommendation on what we mean by subsistence dealing and the outstanding question on whether we would phase in people under the age of 18. If so whether that is appropriate and at what phase under the pilot if we were to do so. If the Eligibility work group could make some recommendations back over e-mail.
- b) The Treatment Work Group, the request was to define and create some definitions around the services, both the treatment and the social support that you have all recommended. We would like to get all of this information to the writer so we are clear on what we mean by an individualized care plan.
- c) The Steering Work Group did discuss the communications plan and minutes will be shared from that meeting.
- d) The Funding Work Group met today and the next step is doing some fund mapping of all the potential funds so we can begin to put that in the final report. That is the number one question that gets asked.

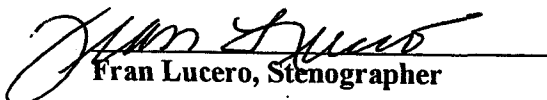
6. Next Meeting

7. Adjournment

There being no further business to come before the LEAD Task Force, the meeting was adjourned at 6:15 pm.

Signature Page:


Emily Kaltenbach, Chair


Fran Lucero, Stenographer

LEAD COST BENEFIT ANALYSIS



Preliminary Findings

April 22, 2013

IMPORTANT:

*This Document Contains Preliminary Findings for Internal Discussion Only.
Do Not Distribute or Use Its Content for Other Purposes.*

Goal for Today

- Explain the Approach
- Share Current Status and Preliminary Findings
- Feedback!
- Thank you for helping with the data collection
- Request for more help with data collection!

Exhibit A

Approach

- Identified **target eligible individuals** using police arrest records using rough eligibility criteria - Individuals with **opiate-related arrests** over the **past 3 years (2010-2012)**
- Attempt to understand **burden on the whole system** by cross-referencing the individual records across law enforcement, jail/detention, courts and medical systems
- Used **actual records** of individual arrests, jail days, and court cases where such information were attainable; Supplemented with **assumptions/estimates** where not possible through expert interviews or web search; **Assumptions** can be refined with additional information over the course of the project
- Analysis reflect **"rough estimate"** and should be only be used to provide high-level perspectives

4/22/2013

LEAD - Cost Benefit Analysis Preliminary Findings

3

Where We Are

Preliminary Findings

Still Work in Progress

Potential Target Individuals

- **Target population** based on key eligibility criteria (arrested for opiate possession or sales)
- **Recidivism** for the target population
- **Overlap with Property Crimes**
- **"Frequent Offenders"**

Target to complete full report within the next 2-3 weeks

Cost to the Current System

- **Law Enforcement** (excluding costs related to Medical clearance)
- **Detention/Jail System** (excluding costs related to escorting inmates to court trials and medical clearance treatments outside of the facility)
- **Judicial System** – partial (Municipal Court costs, public defender costs)
- **Judicial System** (Magistrate and District Court costs, prosecutor costs)
- **ER / Medical Treatments**
- **911 Dispatch / EMS**
- **Law Enforcement and Detention/Jail System medical related costs**
- **Other Costs**

Costs /Benefits for New LEAD program

- **Cost for new LEAD process and treatments** – partial (e.g., assessment/ICP, case management)
- **Cost for new LEAD process and treatments** (e.g, treatments, detox, sobering house, social services)
- **Cost Saving based on scenarios**
- **Other benefits**

4/22/2013

LEAD - Cost Benefit Analysis Preliminary Findings

4

Summary of Preliminary Findings

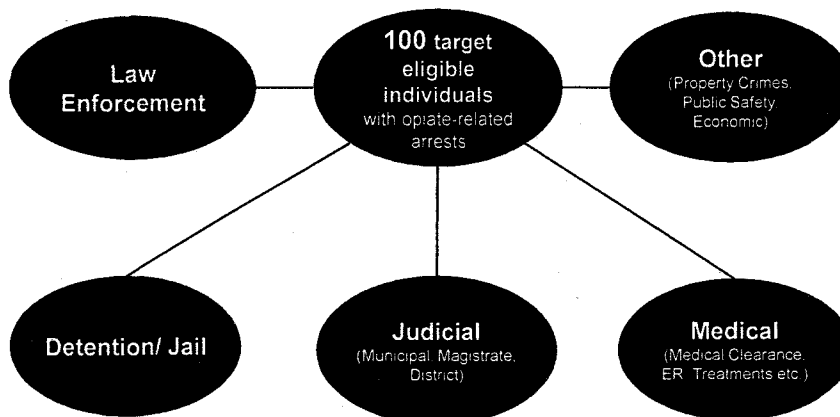
**All data summarized for a three-year time period (2010-2012) unless otherwise noted*

1. **Target Eligible Population:** 100 individuals were identified for opiate related arrests by the Santa Fe City law enforcement officers over the past 3 years (2010-2012)
2. **Burden on the System:** These 100 individuals collectively represent a significant burden across the systems (590 arrests by law enforcement, 11,502 days in jail, 438 court cases, XX medical clearance, XX ER visits?)
3. **Recidivism:** A majority (91 out of 100) arrested for opiate possession or sales in 2010-2012 were repeat offenders with average 5.9 arrests over 3 year period (6 months intervals between arrests in average)
4. **Significant Overlap with Property Crimes:** Over half (51%) of individuals arrested for opium possession or sales had a history of property crime or were soon arrested for one
5. **"Frequent Offenders":** A small number of "frequent offenders" disproportionately burden the system with top 25 individuals making up nearly 50% of the total usage for law enforcement (278 arrests) and detention/jail facilities (5301 combined days in jail)
6. **Cost to the Current System:** The 100 target eligible population cost approximately \$1.8-2.5 million or average of \$18-25K per individual to the current system over 3 year period (2010-2012) (excluding medical or social services related expenses); The cost is disproportionately higher for top 25 frequent offenders and individuals with property crime

4/22/2013

LEAD - Cost Benefit Analysis Preliminary Findings 5

- 1. Target Eligible Individuals:** 100 individuals were identified for opiate related arrests by the Santa Fe City law enforcement officers over the past 3 years (2010-2012)

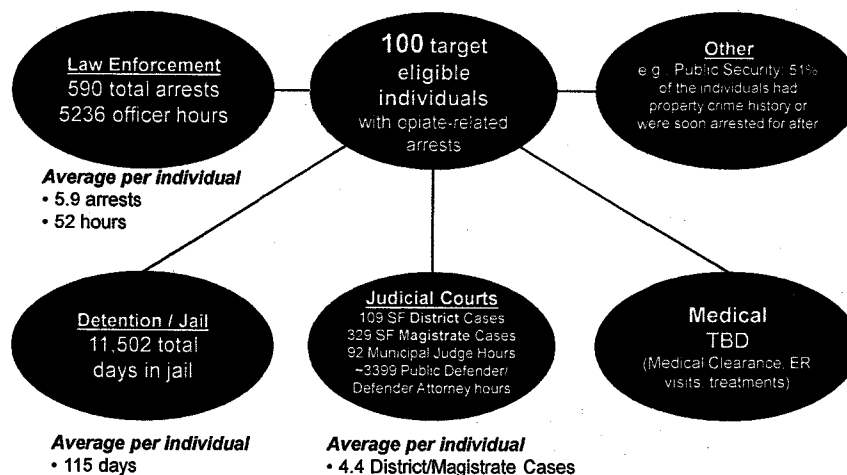


4/22/2013

LEAD - Cost Benefit Analysis Preliminary Findings 6

2. Burden on the System: These 100 individuals collectively represent a significant burden across systems

**All data summarized for a three-year time period (2010-2012) unless otherwise noted*



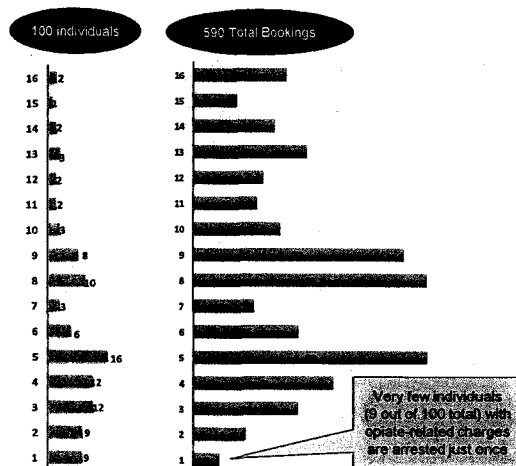
4/22/2013

LEAD - Cost Benefit Analysis Preliminary Findings

7

3. Recidivism. A majority (91 out of 100) arrested for opiate possession or sales in 2010-2012 were repeat offenders with average 5.9 arrests over the 3 year period (6 months intervals between arrests in average)

Number of Individuals and Total Booking by Recidivism / Frequency Groups (3 year period, 2010-2012)



- These 100 individuals had **total 590 bookings** across opiate, drug paraphernalia and property crime offences
- **91 out of total 100** individuals arrested for opiate possession or sales in 2010-2012 had two or more arrests over the past 3 years
- Average recidivism was **5.9 times over 3 year period** (2.0 times / year) or 6 month intervals between arrests in average

* Included Opiate Possession or Sales, Other Drugs, Drug Paraphernalia, Property Crime Arrests, Probation Violations, Warrants, Failure to Appear, etc.

4/22/2013

LEAD - Cost Benefit Analysis Preliminary Findings

8

Back-Up: Top 25 Frequent Offenders and Cost to the System

Rank	Arrestee's name	Drug Use	History of Property Crimes	# of Arrests / Bookings (2010-2012)	Total # of Days in Jail (2010-2012)	Cost of All Bookings (2010-2012)	Cost of Total Stays in Jail (2010-2012)
1	Vanity Rose	Heroin	Shoplifting/B&E	16	316	\$ 4,819	\$ 30,020
2	Ricky	Heroin	Shoplifting/Larceny	16	257	\$ 4,819	\$ 24,415
3	Crystal	Heroin/syringes/para	shoplifting	15	109	\$ 4,518	\$ 10,355
4	Mark	Heroin/Cocaine/para	N/A	14	162	\$ 4,217	\$ 35,390
5	Brandon	Heroin/syringes/para	Burglary/Larceny	14	681	\$ 4,217	\$ 64,695
6	Herman	Heroin/syringes/para	Shoplifting/Receiving Stolen Property	13	196	\$ 3,916	\$ 15,620
7	Frank	Heroin/syringes	Shoplifting/Larceny/Burglary/Receiving St	13	263	\$ 3,916	\$ 24,985
8	Bernie	Heroin	Shoplifting/B&E/Receiving Stolen Property	13	283	\$ 3,916	\$ 26,885
9	Adrian	Heroin/syringe	Shoplifting	12	158	\$ 3,614	\$ 15,010
10	Tanya M	Crack/Cocaine/syringe	Shoplifting	12	83	\$ 3,614	\$ 7,885
11	Tanya M	Cocaine/Marijuana/Pills	Shoplifting	11	227	\$ 3,313	\$ 21,586
12	Michael	Heroin	Shoplifting/Larceny/Burglary/Receiving St	11	316	\$ 3,313	\$ 30,020
13	Fernando	Heroin/Cocaine/Spoon	N/A	10	437	\$ 3,012	\$ 41,515
14	Lucas	Heroin/syringes/para	Shoplifting	10	106	\$ 3,012	\$ 10,070
15	Christina	Heroin	Shoplifting	10	348	\$ 3,012	\$ 33,060
16	Anthony	Heroin/Cocaine/para	N/A	9	229	\$ 2,711	\$ 21,753
17	Sonya	Heroin/Marijuana/Pills	Shoplifting/Burglary	9	25	\$ 2,711	\$ 2,375
18	Sammy Jr.	Heroin	Receiving Stolen Property/Burglary/Larcen	9	266	\$ 2,711	\$ 25,270
19	Shayla	Heroin/syringe	N/A	9	114	\$ 2,711	\$ 10,830
20	Raul A	Heroin/syringe	N/A	9	11	\$ 2,711	\$ 1,045
21	Raul	Heroin/syringe	N/A	9	99	\$ 2,711	\$ 9,405
22	Monique	Heroin/syringe	N/A	9	187	\$ 2,711	\$ 17,765
23	Valerie	Heroin	Shoplifting/Larceny	9	220	\$ 2,711	\$ 20,900
24	Larry John	Heroin	Shoplifting/Larceny	8	67	\$ 2,410	\$ 6,365
25	Ronnie	Heroin/syringe	shoplifting	8	141	\$ 2,410	\$ 13,395

4/22/2013

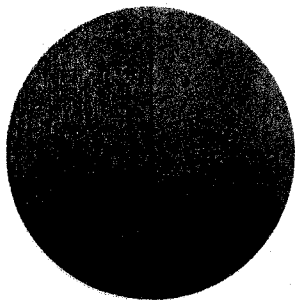
LEAD - Cost Benefit Analysis Preliminary Findings

9

4. Significant Overlap with Property Crimes: Over half (51%) of individuals arrested for opium possession or sales had a history of property crime or were soon arrested for one

History of Property Crime

100% = 100 individuals arrested for
Opium Sales & Possession in 2010-2012



- Over half of the individuals arrested for opiate possession or sales also had a history of property crime* or were soon arrested for one. Many more are suspected of property crimes although may not have been arrested
- 10x multiples for burglary "reports" vs. "arrests"
- "I will do anything to get my hands on drugs so I can get well" (quote from an inmate explaining why drug addiction leads to desperate property crimes)
- "Majority of property crimes are related to drugs" (law enforcement officer)

* Property Crime includes burglary, larceny, breaking & entering, shoplifting, robbery, receiving or transporting stolen goods

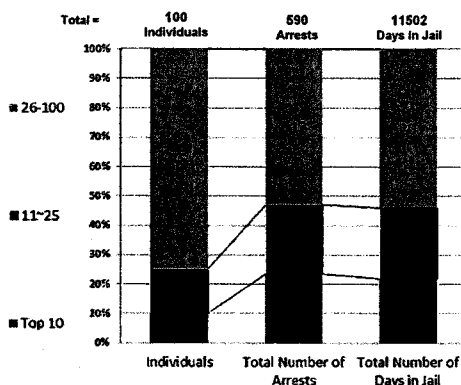
4/22/2013

LEAD - Cost Benefit Analysis Preliminary Findings

10

5. "Frequent Offenders": A small number of individuals disproportionately burden the system with top 25 individuals making up nearly 50% of the usage for law enforcement and detention/jail facilities

Summary of Individuals, Arrests, and Days in Jail by Recidivism Ranking Group (3 year period, 2010-2012)



Top 25 individuals make up:

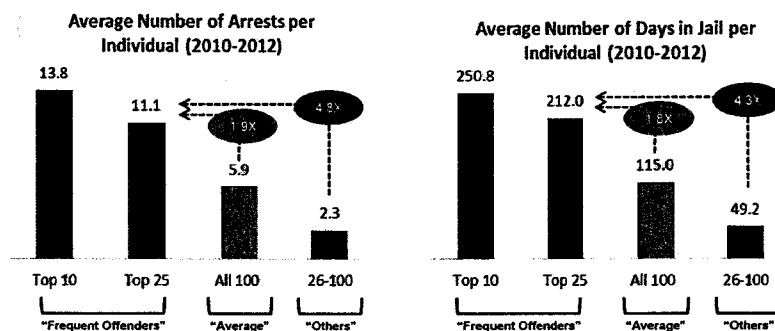
- Approximately 50% of the law enforcement and detention center/jail burden among the total 100 target eligible population
- 278 total arrests (average 11.1 arrests per individual)
- 5301 combined days in jail (average 212 days per individual) over the past 3 years

4/22/2013

LEAD - Cost Benefit Analysis Preliminary Findings 11

5. "Frequent Offenders": Top 25 "Frequent Offenders" are responsible for 4~5 times more number of arrests and length of jail stays compared to the "Others"

Comparison of Arrests and Jail Stays for "Frequent Offenders" vs. "Average" and "Others" (3 year period, 2010-2012)



Which population LEAD program targets will likely have significant impact on cost savings from the current system as well as the cost of new LEAD treatment/programs to meet the needs of the individuals

4/22/2013

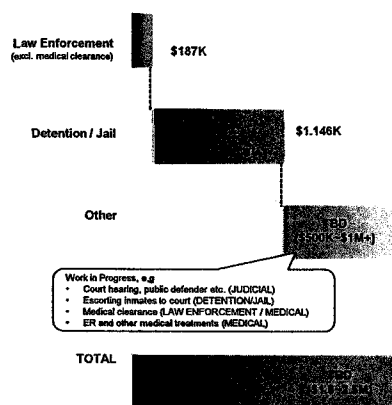
LEAD - Cost Benefit Analysis Preliminary Findings 12

6. Cost to the Current System: The 100 target eligible population cost approximately \$1.8~2.5 million or average of \$18~25K per individual to the current system over 3 year period (2010-2012)

VERY ROUGH ESTIMATE

Cost to the Current System

100 target eligible population; 2010-2012



Assumptions

- Average cost per booking = \$301 (\$336 for felony, \$269 for misdemeanor); 72% felony
- Excludes medical clearance related law office hours (additional \$-17 in average for \$336 for 5% of total booking)
- Average combined law officer hours per case: 6 for misdemeanor, 10 for felony
- Hourly rate for patrol officers \$24.81 + 30% benefit
- 30 miles transportation per arrest/booking at \$0.5 / miles
- \$95 per diem for stay in jail (includes treatment program within facility)
- Excludes costs related to escorting inmates to court trials and medical clearance treatments outside of the facility (in progress)
- ~\$20K for Municipal court judge and clerk hours
- Total 329 Magistrate Court Cases - hours & cost TBD
- Total 109 District Court Cases - hours & cost TBD
- Total 3369 Public Defender hours (~8.2 hours per case; 33 hours per individual) - Cost TBD
- Prosecutor - TBD
- Medical costs - TBD

Approximately \$18~25K per individual in average (excluding other social services costs)

4/22/2013

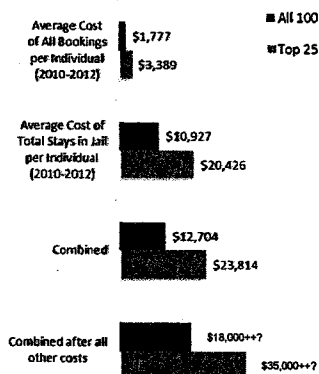
LEAD - Cost Benefit Analysis Preliminary Findings

13

6. Cost to the Current System: The cost is likely to be much higher for top 25 frequent offenders vs. others

VERY ROUGH ESTIMATE

**Average cost per individual:
Top 25 vs. Others**



Which population LEAD program targets will likely have significant impact on cost savings from the current system as well as the cost of new LEAD treatment/programs to meet the needs of the individuals

4/22/2013

LEAD - Cost Benefit Analysis Preliminary Findings

14

Appendix

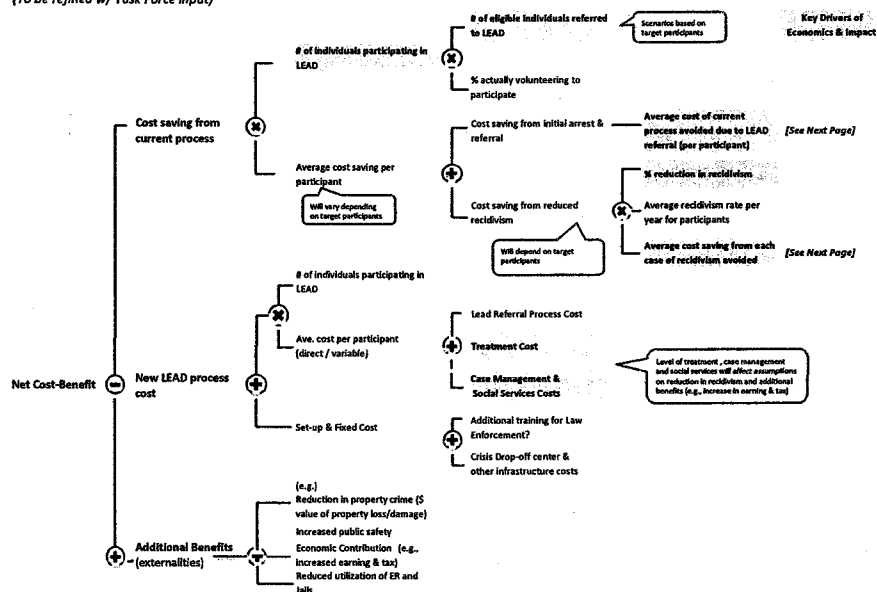
4/22/2013

LEAD - Cost Benefit Analysis Preliminary Findings

15

LEAD Cost Benefit Analysis Framework - 1. Overall

(To be refined w/ Task Force input)



4/22/2013

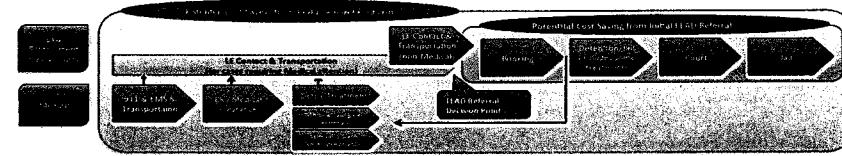
LEAD - Cost Benefit Analysis Preliminary Findings

16

LEAD Cost Benefit Analysis Framework

2. Current Process for Opiated-Related Arrests & Potential Savings

(To be refined w/ Task Force Input)

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4/22/2013

LEAD - Cost Benefit Analysis Preliminary Findings

17

Example of Target Eligible Individuals

Brandon

- Male
- 23 years old
- Charged with possession of heroin and paraphernalia
- History of burglary, larceny, stealing a stolen vehicle, and shoplifting
- Charged once with battery on a house hold member
- 14 bookings since 2010 (majority of which were failure to comply and probation violation)
- Has spent 681 days in jail since 2010, costing the county jail system close to \$65,000

Miles

- Male
- 27 years old
- Charged with possession of heroin and paraphernalia
- Also charged with shoplifting & burglary
- 1 booking since 2010
- Spent 8 days in jail for possession charge

Rudy Quintana

- Male
- 63 years old
- Charged with possession of heroin
- History of shoplifting at Albertson's and Lowes
- 2 bookings since 2010
- Spent 14 days in jail since 2010

Fernando

- Male
- 28 years old
- Charged with possession of heroin, cocaine, and paraphernalia
- No history of property crimes
- 10 bookings since 2010 (primarily failure to comply and probation violations)
- Potential violent past – charged with child abuse, obstructing/resisting an officer and battery on a house hold member
- Has spent 437 days in jail and cost the county jail system over \$40,000

Vanity Rose

- Female
- 25 years old
- Charged with possession of heroin
- History of shoplifting & breaking and entering
- History of possessing cocaine to trade for heroin, charged once with simple battery and obstructing/resisting an officer
- 16 bookings since 2010
- Has spent 316 days in jail since 2010, costing the jail system over \$30,000

Christina

- Female
- 25 years old
- Charged with possession of heroin
- History of shoplifting
- No history of violence
- 10 bookings since 2010 (possession, failure to comply, conspiracy, and probation violation)
- Has spent 348 days in jail since 2010, costing the county jail system over \$33,000

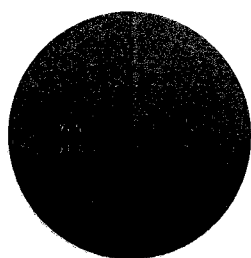
4/22/2013

LEAD - Cost Benefit Analysis Preliminary Findings

18

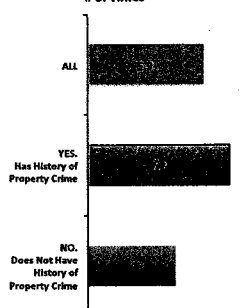
Overlap with Property Crimes: Over half (51%) of individuals arrested for opium possession or sales had a history of property crime or were soon arrested for one

History of Property Crime
100% = 100 individuals arrested for
Opiate Sales & Possession in 2010-2012
(103 arrests/bookings)

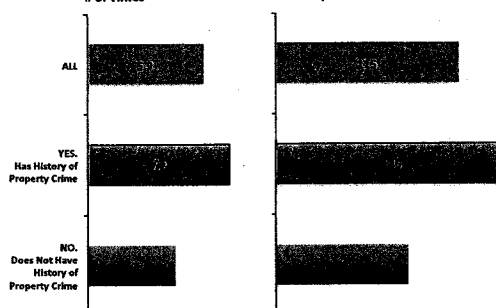


- Over half of the individuals arrested for opiate possession or sales also had a history of property crime or were soon arrested for one. Many more are suspected of property crimes although may not have been arrested
- "I will do anything to get my hands on drugs so I can get well" (quote from an inmate explaining why drug addiction leads to desperate property crimes)

Average Recidivism Over 3 Years (2010-2012); # of Times



Average Total Length of Stay in Jail over 3 Years (2010-2012); # of Days



- These individuals cost significantly more burden to the system with higher recidivism and higher average total length of stays in jail

4/22/2013

LEAD - Cost Benefit Analysis Framework 19

Cost for New LEAD Treatment & Programs
– Rough Initial Estimate / To Be Completed

Area	Cost Estimate	Assumptions
Assessment & Individualized Case Plan	\$100	• Approximately ~3 hours by a trained program officer (e.g., Care Connection) using computerized assessment tool at roughly \$30+ /hour
Case Management	~\$4000 initial year ~\$2000 in year 2 & 3	• Approximately 10 individuals per case manager at roughly \$40,000 for Year 1; Half the time required for follow-up in year 2 & 3
Medication assisted treatment (Soboxone / Methadone)	\$0	• No cost to the city if Medicaid/state covered - Methadone: ~\$10/day + provider cost - Soboxone: \$17-18/day + provider cost
Detox / Sobering House		
Primary Care & Behavioral Health Services		
Harm Reduction		
Wrap-around Services (education, transportation, job training, housing, mentoring, food, trauma)	\$50-100,000 per year	• \$10-20K grant to each partner organization for close collaboration • Approximately 5 key partners

4/22/2013

LEAD - Cost Benefit Analysis Framework 20

LEAD Task Force Members:

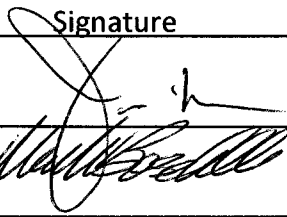
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Signature

Email Address

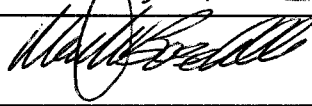
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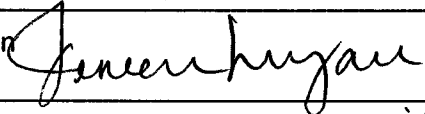
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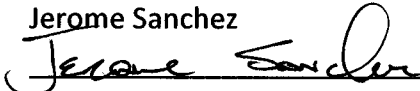
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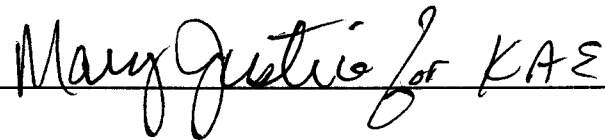
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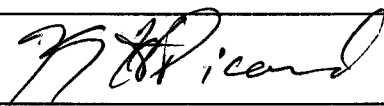
Kate Ferlic

Kathy Armijo Etre

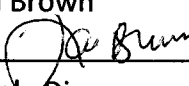


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Raye Byford

Raymond Chavez

Shelia Lewis

Shelia Lewis

Spence Pacheco

Spence Pacheco

Stephen Branch

Steve Kopelman

excused

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William Johnson

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