CITY OF SANTA FE

## QUARTERLY FINANCIAL PERFORMANCE REPORT

As of March 31, 2019

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## I. CITY OF SANTA FE - QUARTERLY REVENUE UPDATE

## Gross Receipts \& Lodgers' Tax Update March 2019 GRT Review (May 2019 Distribution)

The following provides a brief summary of the Gross Receipts Tax (GRT) for the City of Santa Fe. The New Mexico Taxation and Revenue Department (TRD) reports the monthly tax receipts collection activity data. The following overview covers the GRT activity for the month of March 2019, reported in May 2019.

The gross receipts activity reported in the month of March, typically presents the slowest month and quarter of the fiscal year in consumer activities and hospitality and tourism. Total gross receipts for March were \$498 million, up approximately 7 percent from \$464 million reported for March 2018. Receipts received were particularly strong in retail and professional, scientific and technical services sectors. An increase was observed for the May 2019 GRT distribution to the city of approximately $\$ 9.3$ million, up 16.3 percent over May 2018 at $\$ 8$ million. Areas of increased tax payments include the retail, healthcare and social assistance, and food and hospitality sectors, while weakness was observed in construction, finance and insurance and educational services sectors. Fiscal year to date distributions have risen, reporting an increase of 6.4 percent for the three quarters of fiscal year 2019.

Chart 1


Table 1

| City of Santa Fe |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Total Gross Reciepts |  |  |  |  |
| (Month to Month Comparison) |  |  |  |  |
|  | Mar-19 | Mar-18 | YOY \$ Change | YOY \% Change |
| Agriculture and Forestry | \$905,735 | \$2,801,743 | (\$1,896,008) | -67.67\% |
| Utilities and Mining | \$10,381,846 | \$10,035,649 | \$346,197 | 3.45\% |
| Construction | \$49,325,297 | \$49,205,696 | \$119,600 | 0.24\% |
| Manufacturing, Wholesale Trade, Transportation, Warehousing | \$41,949,497 | \$40,609,456 | \$1,340,042 | 3.30\% |
| Retail Trade | \$167,061,913 | \$140,673,277 | \$26,388,636 | 18.76\% |
| Finance, Insurance and Information Services | \$19,878,710 | \$25,844,143 | $(\$ 5,965,433)$ | -23.08\% |
| Real Estate, Rental and Leasing | \$14,745,203 | \$14,165,468 | \$579,735 | 4.09\% |
| Professional, Scientific, and Technical Services | \$73,934,418 | \$55,625,760 | \$18,308,658 | 32.91\% |
| Admin Support, Waste Mgt/Remediation Services | \$8,658,368 | \$9,984,306 | $(\$ 1,325,938)$ | -13.28\% |
| Health Care and Social Assistance | \$21,753,615 | \$21,460,024 | \$293,591 | 1.37\% |
| Arts, Entertainment, and Recreation | \$6,975,437 | \$7,049,994 | $(\$ 74,557)$ | -1.06\% |
| Hospitality and Food Services | \$45,753,898 | \$45,362,722 | \$391,175 | 0.86\% |
| Other Industries | \$36,108,410 | \$41,656,803 | (\$5,548,394) | -13.32\% |
| All Industries | \$497,432,345 | \$464,475,042 | \$32,957,304 | 7.10\% |

Table 2

| City of Santa FeGRT Distribution Variance by Industry SectorFY 2019 vs. FY 2018Cumulative FYTD |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Category | $\begin{gathered} \hline \text { May } \\ \text { FY19 } \end{gathered}$ | $\begin{gathered} \hline \text { May } \\ \text { FY18 } \\ \hline \end{gathered}$ | \$ Variance | \% <br> Variance |
| Agriculture, Forestry, Hunting, Fishing | 123,968 | 159,160 | $(35,192)$ | -22.11\% |
| Mining | 1,605 | 3,383 | $(1,778)$ | -52.56\% |
| Utilities | 2,089,871 | 1,973,907 | 115,964 | 5.87\% |
| Construction | 10,388,039 | 10,101,092 | 286,947 | 2.84\% |
| Manufacturing | 1,439,880 | 1,325,729 | 114,151 | 8.61\% |
| Wholesale | 1,739,971 | 1,631,833 | 108,138 | 6.63\% |
| Retail | 21,461,787 | 22,152,883 | $(691,096)$ | -3.12\% |
| Transportation \& Warehousing | 254,030 | 293,415 | $(39,385)$ | -13.42\% |
| Information and Cultural Industries | 3,318,335 | 3,269,945 | 48,390 | 1.48\% |
| Finance \& Insurance | 1,223,669 | 1,448,259 | $(224,590)$ | -15.51\% |
| Real Estate, Rental \& Leasing | 2,407,363 | 2,257,503 | 149,860 | 6.64\% |
| Professional, Scientific, Technical | 6,732,584 | 6,640,732 | 91,852 | 1.38\% |
| Management of Companies | 67,609 | 65,847 | 1,762 | 2.68\% |
| Admin \& Support, Waste Mgt. | 1,204,493 | 1,113,941 | 90,552 | 8.13\% |
| Educational Services | 261,460 | 370,882 | $(109,422)$ | -29.50\% |
| Health Care and Social Assistance | 4,115,881 | 3,347,275 | 768,606 | 22.96\% |
| Arts, Entertainment \& Recreation | 987,728 | 869,872 | 117,856 | 13.55\% |
| Accommodation \& Food | 12,237,917 | 10,968,448 | 1,269,469 | 11.57\% |
| Other Services | 7,035,967 | 6,962,671 | 73,296 | 1.05\% |
| Public Administration | 8,802 | 16,134 | $(7,332)$ | -45.44\% |
| Unclassified | 572,192 | 444,682 | 127,510 | 28.67\% |
| State Reimb-Food/Med Tax | 9,172,363 | 6,169,555 | 3,002,808 | 48.67\% |
| Muni. Equivalent Distribution | 235,619 | 251,331 | $(15,712)$ | -6.25\% |
| Total Distribution | 87,081,133 | 81,838,479 | 5,242,654 | 6.41\% |

Table 3

| City of Santa Fe <br> GRT Distribution Variance by Industry Sector $\text { FY } 2019 \text { vs. FY } 2018$ <br> Month over Month Comparison |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category |  | $\begin{gathered} \hline \text { May } \\ \text { FY19 } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { May } \\ \text { FY18 } \\ \hline \end{gathered}$ |  | Variance | \% <br> Variance |
| Agriculture, Forestry, Hunting, Fishing | \$ | 18,432 | \$ | 3,863 | \$ | 14,569 | 377.14\% |
| Mining | \$ |  | \$ |  | \$ | - | 0.00\% |
| Utilities | \$ | 262,987 | \$ | 283,582 | \$ | $(20,595)$ | -7.26\% |
| Construction | \$ | 1,082,589 | \$ | 1,254,266 | \$ | $(171,677)$ | -13.69\% |
| Manufacturing | \$ | 139,311 | \$ | 102,435 | \$ | 36,876 | 36.00\% |
| Wholes ale | \$ | 217,726 | \$ | 137,713 | \$ | 80,013 | 58.10\% |
| Retail | \$ | 2,301,426 | \$ | 1,934,198 | \$ | 367,228 | 18.99\% |
| Transportation \& Warehousing | \$ | 38,272 | \$ | 17,306 | \$ | 20,966 | 121.15\% |
| Information and Cultural Industries | \$ | 396,627 | \$ | 357,669 | \$ | 38,958 | 10.89\% |
| Finance \& Insurance | \$ | 117,672 | \$ | 232,721 | \$ | $(115,049)$ | -49.44\% |
| Real Estate, Rental \& Leasing | \$ | 248,762 | \$ | 203,134 | \$ | 45,628 | 22.46\% |
| Professional, Scientific, Technical | \$ | 898,593 | \$ | 682,857 | \$ | 215,736 | 31.59\% |
| Management of Companies | \$ | 9,509 | \$ | 7,508 | \$ | 2,001 | 26.65\% |
| Admin \& Support, Waste Mgt. | \$ | 176,747 | \$ | 86,740 | \$ | 90,007 | 103.77\% |
| Educational Services | \$ | 26,463 | \$ | 33,551 | \$ | $(7,088)$ | -21.13\% |
| Health Care and Social Ass istance | \$ | 396,371 | \$ | 252,638 | \$ | 143,733 | 56.89\% |
| Arts, Entertainment \& Recreation | \$ | 162,318 | \$ | 105,800 | \$ | 56,518 | 53.42\% |
| Accommodation \& Food | \$ | 1,344,449 | \$ | 903,878 | \$ | 440,571 | 48.74\% |
| Other Services | \$ | 754,253 | \$ | 729,312 | \$ | 24,941 | 3.42\% |
| Public Administration | \$ | 1,032 | \$ | 2,187 | \$ | $(1,155)$ | -52.81\% |
| Unclassified | \$ | 28,907 | \$ | 25,210 | S | 3,697 | 14.66\% |
| State Reimb-Food/Med Tax | \$ | 675,679 | \$ | 635,333 | \$ | 40,346 | 6.35\% |
| Muni. Equivalent Distribution | \$ | 30,559 | \$ | 27,646 | \$ | 2,913 | 10.54\% |
| Total Distribution | \$ | 9,328,684 | \$ | 8,019,547 | \$ | 1,309,137 | 16.32\% |

Chart 2


## Chart 3

City of Santa Fe GRT by Industry Sector
4 Years, $2015-2019$

Chart 4


Chart 5


Lodgers Tax payments received for the month of March 2019 were $\$ 682$ thousand, a severe decline from the same month last year. This is attributed to a spike in payments received by the City last year as well as March presenting a month for historically lower payments during this time of the year. The payments reported are average when compared with historical collections activity since the inception of the program. Lodgers Tax collections are generated from hotels, motels and short term rentals within the City of Santa Fe.

Chart 6


Data Source: City of Santa Fe - Finance Dept.

Employment is a strong economic indicator of the health of an economy. The Santa Fe MSA (metropolitan statistical area) which includes the city and part of the county, has reported some growth in certain sectors, yet remains behind historical levels achieved during 2006-2007. In March, the New Mexico Department of Workforce Solutions (DWS) reported total non-seasonally adjusted, total nonfarm employment in Santa Fe grew by 700 jobs, or 1.1 percent. Private sector was up 300 jobs while the public sector was up 400 jobs. By sector, leisure and hospitality reported the strongest gains of 400 jobs, while education and health services were up 200 jobs and financial activities by 100 jobs, respectively. Mining and construction declined 200 jobs. Public sector employment levels grew by 400 jobs. Losses were reported were in the professional and business services sectors. The seasonally adjusted unemployment rate for Santa Fe was 3.7 percent in March 2019, down from 4.0 percent in March 2018.

Chart 7


## II. CITY OF SANTA FE - REVENUE/EXPENDITURE PROJECTIONS

This report is a summary of financial results for the City through the third quarter of the fiscal year. It provides summarized information on how the City's financial sources and uses have performed to date by department and major categories. Significant financial developments and budget variances are highlighted and explained. The report also includes a projection of revenues and expenditures to the end of the fiscal year based on year-to-date activity and historical trends.

## HIGHLIGHTS

Overall, in FY19 the City's revenue performance is on track to exceed budgeted levels. The City's largest revenue source is Gross Receipts Tax (GRT), comprising over 27 percent of the total operating revenue budget. Thus, GRT is the primary driver for the City's overall operating revenue performance. Due to a one-time surge in State distributions earlier in the fiscal year, year-to-date GRT revenue is higher than expected, and is projected to come in at 8 percent over budget. Water fees represent the second-largest revenue source, comprising just over 9 percent of the total revenue budget. Due to a wetter-than-normal winter and spring, water fees are projected to end the year at 11 percent below budget. Insurance premiums/deductibles are the third-largest revenue source, comprising over 7 percent of the total operating revenue budget; due in large part to lower-than expected revenue for employee health premiums, this category is projected to come in under budget (4 percent). Overall, strong GRT revenue performance is driving a positive revenue forecast, with total revenues projected at slightly ( 2 percent) above budgeted levels.

On the expenditures side, salaries and benefits represent the two largest categories of expenditures (excluding transfers) in the operating budget ( 19 percent and 11 percent, respectively); while salaries are expected to finish the year relatively close to the budget target ( 3 percent below budget), benefits are projected to come in a bit lower ( 11 percent below budget). This is due largely to overtime usage, which tends to mostly impact salaries and not benefits, because the majority of benefits expenses is comprised of employee health, life and dental coverages that do not increase with overtime usage but are rather part of the regular budget for non-overtime salaries and benefits, and expensed at the same level regardless of how much overtime is incurred. The next-largest share (almost 9 percent) of the operating expenditure budget is taken by other operating costs, which is largely composed of internal service charges that are anticipated to come in right in line with budgeted levels; however, some items in this category such as GRT payables, postage and printing costs are trending significantly below budgeted expectations, resulting in a projected final expense level of 12 percent below budget in this category. Contractual services also represent one of the largest slices of the expenditure pie, comprising 8 percent of the total budget. Based on historical and current trends, and the fact that this category often has been under-spent in the past, contractuals are expected to come in at 33 percent below budget. Likewise, repairs and maintenance and travel/training costs have historically come in well below their budget targets; based on this fact and current trends for this fiscal year, these categories are expected to end the fiscal year at 26 percent and 39 percent below budget, respectively. Overall operating expenditures are projected at 8 percent below budget.

## GENERAL FUND

As is the case in the City's total operating budget, the largest share of revenue to the General Fund is GRT; in this case however, GRT is an even larger share of the total, representing well over half (69 percent) of the total General Fund revenue budget. General Fund GRT is anticipated to come in slightly (1 percent) over budget, due to the positive GRT revenue performance trend so far this fiscal year, as noted above. The next-largest share of General Fund revenue is property tax (8 percent of the total revenue budget), which is projected to come in a bit above budget ( 2 percent). Another major General Fund revenue source is ambulance fees, which are trending below expectations for the fiscal year and are projected to come in at 25 percent below budget. Other categories of General Fund revenue showing significant variances are miscellaneous revenues (projected at 201 percent above budget) and licenses \& permits (projected at 11 percent below budget); the upward trend in miscellaneous revenues is largely driven by reimbursements for Fire wildland hazard reduction activities, whereas licenses \& permits have been trending well below budget so far this fiscal year, largely due to a slowdown in construction which results in lower-than-expected receipts in building and zoning permits revenue. Taken as a whole, General Fund revenues are expected to end the fiscal year at 1 percent below budget.

In the General Fund, as in the overall operating budget, salaries and benefits comprise the majority of the expenditures budget ( 43 percent and 25 percent, respectively). While public safety overtime costs are expected to drive General Fund salaries slightly ( 1 percent) over budget, savings in benefits are projected to offset this overage (projected at 12 percent below budget for the fiscal year). As outlined above, the budget-to-actual variance is larger for benefits due to the disparate impact that overtime costs have on salaries relative to benefits. Excluding transfers, the next-largest share ( 9 percent) of the General Fund expenditures budget is taken by other operating costs, which as noted above are largely comprised of internal service charges expected to come in at budget levels, but which also includes postage, printing and other costs that are projected well below budget levels, leading to an overall projection for this category of 3 percent below budget. The third-largest share ( 5 percent) of the General Fund expenditures budget is claimed by the contractual services category which, based on historical and current trends mentioned above, is expected to end the fiscal year well under budget ( 24 percent). The repairs $\&$ maintenance and travel/training categories are also projected to end the fiscal year with significant budget-to-actual variances ( 31 percent and 61 percent below budget, respectively); these projections are driven by historical and current trends for this category, as noted above. Overall, total General Fund expenditures are projected at 5 percent below budgeted levels.

The Finance Department will continue to closely monitor the City's revenue and expenditure profile, and recommend adjustments where necessary, to ensure that the City's financial goals are met in the most efficient and effective manner possible.

ALL FUNDS - OPERATING BUDGET SUMMARY \& PROJECTIONS
Table 4

| DESCRIPTION | $\begin{array}{\|c\|} \hline \text { FISCAL YEAR } \\ \text { 2017/2018 } \\ \text { ACTUAL } \\ \hline \end{array}$ | FISCAL YEAR 2018/2019 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | APPROVED <br> BUDGET | AMENDED BUDGET | YEAR TO DATE* | PROJECTED <br> YEAR-END | PROJECTED <br> VARIANCE |
| BEGINNING BALANCE | 136,387,313 | 148,800,264 | 148,800,264 | 148,800,264 | 148,800,264 |  |
| Revenues: |  |  |  |  |  |  |
| Gross Receipts Tax | 110,811,262 | 105,633,024 | 105,633,024 | 65,151,402 | 114,160,411 | 8\% |
| Property Tax | 11,392,416 | 10,128,419 | 10,128,419 | 6,956,732 | 10,555,975 | 4\% |
| Franchise Fees | 4,397,467 | 4,625,575 | 4,625,575 | 2,328,609 | 4,217,975 | -9\% |
| Lodgers' Tax | 11,530,595 | 11,300,000 | 11,300,000 | 9,590,356 | 12,679,981 | 12\% |
| Gasoline Tax | 1,445,498 | 1,445,000 | 1,445,000 | 913,850 | 1,474,795 | 2\% |
| Other Taxes | 562,889 | 550,605 | 550,605 | 252,740 | 571,764 | 4\% |
| Licenses \& Permits | 4,225,644 | 4,333,389 | 4,333,389 | 2,837,648 | 3,896,238 | -10\% |
| Ambulance Fees | 2,544,706 | 4,000,000 | 4,000,000 | 1,826,161 | 2,994,153 | -25\% |
| Insurance Premiums/Deductible | 28,182,348 | 29,450,216 | 29,450,216 | 21,600,388 | 28,272,987 | -4\% |
| Parking Fees | 4,833,610 | 4,689,416 | 4,689,416 | 3,486,857 | 4,724,877 | 1\% |
| Recreation Fees | 3,328,686 | 3,270,324 | 3,270,324 | 2,254,128 | 3,140,677 | -4\% |
| Solid Waste Fees | 20,040,359 | 19,742,282 | 19,742,282 | 14,133,207 | 18,702,306 | -5\% |
| W astewater Fees | 13,197,506 | 11,654,000 | 11,654,000 | 8,769,067 | 12,248,885 | 5\% |
| Water Fees | 38,154,026 | 35,424,057 | 35,002,724 | 21,180,565 | 31,055,327 | -11\% |
| Other Fees/Services** | 30,006,780 | 24,690,971 | 25,205,028 | 8,809,420 | 28,846,994 | 14\% |
| Fines \& Forfeitures | 1,268,140 | 1,412,334 | 1,412,334 | 844,079 | 1,131,522 | -20\% |
| Miscellaneous Revenues*** | 18,580,943 | 3,305,889 | 26,421,434 | 25,660,548 | 29,204,979 | 11\% |
| Interest on Investments | 2,395,355 | 4,594,530 | 4,545,663 | 76,023 | 4,545,663 | 0\% |
| State Grants | 4,110,059 | 4,934,275 | 6,188,190 | 2,438,425 | 6,188,190 | 0\% |
| Federal Grants | 3,136,174 | 2,684,693 | 4,901,175 | 516,569 | 4,901,175 | 0\% |
| SF County/Other Grants | 71,749 | 45,900 | 8,974,330 | 92,782 | 8,974,330 | 0\% |
| Transfers In | 64,239,933 | 60,157,316 | 63,980,640 | 46,635,185 | 63,980,640 | 0\% |
| Subtotal - Revenues | 378,456,148 | 348,072,215 | 387,453,768 | 246,354,738 | 396,469,843 | 2\% |
| TOTAL RESOURCES | 514,843,460 | 496,872,479 | 536,254,031 | 395,155,002 | 545,270,106 |  |
| Expenditures: |  |  |  |  |  |  |
| Salaries | 77,579,341 | 74,286,261 | 78,201,030 | 55,351,709 | 75,650,090 | -3\% |
| Benefits | 32,573,189 | 41,823,081 | 43,187,493 | 28,151,997 | 38,394,238 | -11\% |
| Contractual Services | 19,219,255 | 27,008,272 | 32,087,210 | 21,615,369 | 21,616,416 | -33\% |
| Utilities | 13,088,635 | 12,758,848 | 14,104,989 | 11,473,713 | 12,768,372 | -9\% |
| Repairs \& Maintenance | 5,875,539 | 6,652,225 | 9,309,814 | 6,080,473 | 6,874,626 | -26\% |
| Supplies | 10,939,388 | 13,605,285 | 13,957,742 | 9,583,356 | 10,758,512 | -23\% |
| Insurance | 30,721,981 | 32,402,470 | 32,618,166 | 25,278,616 | 32,858,970 | 1\% |
| Travel \& Training | 1,009,738 | 1,603,001 | 1,823,785 | 912,130 | 1,115,442 | -39\% |
| Other Operating | 30,949,827 | 34,474,300 | 35,500,375 | 11,074,979 | 31,340,457 | -12\% |
| Capital Purchases | 7,358,727 | 9,831,716 | 14,498,066 | 10,205,829 | 12,139,543 | -16\% |
| Land \& Building | 4,048,005 | 472,910 | 1,199,462 | 696,580 | 990,788 | -17\% |
| Debt Service-Principal | 19,376,742 | 20,097,066 | 20,097,066 | 1,385,311 | 20,097,066 | 0\% |
| Debt Service-Interest | 10,421,421 | 10,193,085 | 10,193,085 | 5,420,645 | 10,193,085 | 0\% |
| Transfers Out | 87,065,734 | 60,093,566 | 96,664,829 | 66,564,321 | 96,664,829 | - \% |
| TOTAL EXPENDITURES | 350,227,521 | 345,302,086 | 403,443,112 | 253,795,026 | 371,462,434 | -8\% |
| ENDING BALANCE | 148,800,264 | 151,570,393 | 132,810,919 | 141,359,976 | 173,807,672 |  |

*Includes year-to-date actuals plus encumbrances as of March 31, 2019; excludes CIP funds
**Other Fees/Services include: Internal Service Charges; Airport Fees; Police/Court Fees; Transit Fees; Land Use Fees; and various other fees/services
***Miscellaneous Revenues are primarily comprised of Bond Proceeds. This category also includes: Bond Premiums; Sales Revenue; Reimbursements; Refunds; Advertising Income; Insurance Recoveries; Rental Income; and other miscellaneous revenues

## PROJECTIONS ANALYSIS




GENERAL FUND SUMMARY \& PROJECTIONS
Table 5

| DESCRIPTION | FISCAL YEAR <br> $2017 / 2018$ <br> ACTUAL | FISCAL YEAR 2018/2019 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \hline \text { APPROVED } \\ \text { BUDGET } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { AMENDED } \\ \text { BUDGET } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { YEAR } \\ \text { TO DATE* } \end{gathered}$ | $\begin{gathered} \hline \text { PROJECTED } \\ \text { YEAR-END } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { PROJECTED } \\ \text { VARIANCE } \\ \hline \end{gathered}$ |
| BEGINNING BALANCE <br> Revenues: | 7,844,318 | 7,684,220 | 7,684,220 | 7,684,220 | 7,684,220 |  |
| Gross Receipts Tax | 64,915,409 | 65,988,414 | 65,988,414 | 37,772,108 | 66,334,120 | 1\% |
| Property Tax | 8,965,751 | 8,119,189 | 8,119,189 | 5,387,851 | 8,243,395 | 2\% |
| Franchise Fees | 4,378,595 | 4,605,575 | 4,605,575 | 2,318,774 | 4,207,047 | -9\% |
| Other Taxes | 495,819 | 489,000 | 489,000 | 252,740 | 449,603 | -8\% |
| Licenses \& Permits | 4,180,409 | 4,312,589 | 4,312,589 | 2,808,958 | 3,858,399 | -11\% |
| Ambulance Fees | 2,544,706 | 4,000,000 | 4,000,000 | 1,826,161 | 2,994,153 | -25\% |
| Planning/Land Use Fees | 399,614 | 284,550 | 284,550 | 211,318 | 249,912 | -12\% |
| Recreation Fees | 445,143 | 456,720 | 456,720 | 282,552 | 378,129 | -17\% |
| Reimbursed Expenditures** | 5,032,074 | 4,861,572 | 4,861,572 | 109,262 | 4,861,572 | 0\% |
| Other Fees/Services | 272,994 | 259,276 | 259,276 | 202,653 | 265,885 | 3\% |
| Fines \& Forfeitures | 241,812 | 508,956 | 508,956 | 164,554 | 232,283 | -54\% |
| Miscellaneous Revenues | 220,764 | 99,000 | 184,547 | 231,017 | 555,784 | 201\% |
| Interest on Investments | 33,994 | 394,659 | 394,659 | - | 394,659 | 0\% |
| State/Other Grants | 830,182 | 75,000 | 622,419 | 517,458 | 622,419 | 0\% |
| Transfers In | 1,658,068 | 719,508 | 1,083,009 | 658,349 | 1,083,009 | $\underline{0} \%$ |
| Subtotal - Revenues | 94,615,334 | 95,174,008 | 96,170,475 | 52,743,755 | 94,730,370 | -1\% |
| TOTAL RESOURCES | 102,459,652 | 102,858,228 | 103,854,695 | 60,427,975 | 102,414,590 |  |
| Expenditures: |  |  |  |  |  |  |
| Salaries | 42,131,835 | 40,785,563 | 41,725,960 | 30,702,072 | 42,011,780 | 1\% |
| Benefits | 21,499,229 | 24,058,302 | 24,295,304 | 15,706,220 | 21,409,913 | -12\% |
| Contractual Services | 4,164,142 | 4,797,365 | 4,622,225 | 3,209,634 | 3,511,059 | -24\% |
| Utilities | 4,382,223 | 3,840,806 | 3,832,806 | 3,248,751 | 3,829,196 | 0\% |
| Repairs \& Maintenance | 626,912 | 885,351 | 853,407 | 453,654 | 592,978 | -31\% |
| Supplies | 2,481,636 | 2,605,455 | 2,590,836 | 2,073,330 | 2,547,318 | -2\% |
| Insurance | 3,097,678 | 3,295,397 | 3,295,397 | 2,471,548 | 3,295,397 | 0\% |
| Travel \& Training | 308,480 | 504,106 | 508,603 | 158,347 | 198,850 | -61\% |
| Other Operating | 6,538,751 | 8,919,115 | 9,014,434 | 1,076,977 | 8,758,951 | -3\% |
| Capital Purchases | 941,990 | 1,273,000 | 1,334,714 | 1,116,249 | 1,247,880 | -7\% |
| Land \& Building | 97,989 | 129,910 | 108,910 | 64,695 | 99,975 | -8\% |
| Transfers Out | 6,739,886 | 4,479,732 | 4,499,939 | 3,408,770 | 4,499,939 | 0\% |
| TOTAL EXPENDITURES | 93,010,751 | 95,574,102 | 96,682,535 | 63,690,247 | 92,003,237 | -5\% |
| ENDING BALANCE | 7,684,220 | 7,284,126 | 7,172,160 | (3,262,272) | 10,411,353 |  |
| $\begin{aligned} & \text { City Council-Mandated Minimum } \\ & \text { General Fund Balance*** } \\ & \text { Equivalent \# Days of Operation } \\ & \hline \end{aligned}$ | $\begin{array}{r} 8,834,715 \\ 32 \\ \hline \end{array}$ | $\begin{array}{r} 9,109,437 \\ 29 \\ \hline \end{array}$ | $\begin{array}{r} 9,218,260 \\ 28 \\ \hline \end{array}$ |  | $\begin{array}{r} 9,218,260 \\ 43 \end{array}$ |  |

[^0]
## II. CITY OF SANTA FE - INVESTMENT PORTFOLIO

Santa Fe's investment results for the third quarter were very strong, as US interest rates declined. The Two Year US Treasury began 2019 at 2.49 percent and ended the quarter at 2.26 percent, a decline of 23 basis points. The Ten Year US Treasury began 2019 at 2.685 percent and ended the quarter at 2.40, a decline of 28.5 basis points.

Chart 10


The above Bloomberg Chart depicts the US Treasury Yield Curve at three different times. The top line is where interest rates ended 2018, the middle line is where interest rates ended the third quarter and the bottom line is where interest rates are currently. This dramatic decline in interest rates is the result of the Federal Reserve's flip flop from raising interest rates to potentially cutting them. This flip flop is attributed to the perception that the trade negotiations between the United States and its primary trading partners, Canada, Mexico and China will move the economy into a recession.

It is quite unusual for interest rates to decline as dramatically as they did when GDP is over three percent, job creation averaged 189,000 new jobs and the unemployment rate is well below 4 percent. However, Consumer Confidence declined from a the past decades high of 137.9 in October 2018, to 121.0 in January but has since recovered to a reading of 134.7.

Regardless of the economic strength exhibited in the numbers, the Federal Reserve reversed its position where it was considering several interest rate hikes in 2019 to potentially cutting interest rates as early its July 2019.

Notably, Analysts and Economists are reporting an inverted yield curve where short-term interest rates are higher than longer-term rates. The yield curve is a widely followed indicator of future economic activity. Every US recession was preceded by an inverted yield curve, however, not every inverted yield curve was followed by a recession, but it has the Federal Reserve's and investors attention around the world.

As for the City's investment portfolio:
Chart 11


Chart 11 depicts the investment portfolio's monthly total return, annualized and the two components that make up total return, yield and change in market value.

Table 6 summarizes what changed in the portfolio by quarter. Interest income is a function of higher yields and more funds invested. Transfers include bond proceeds ( $\$ 22$ million GRT, $\$ 15$ million Green Bond) and strong GRT receipts throughout FY2019.

Table 6

|  | Q1 |  | Q2 | $\mathbf{0 3}$ | $\mathbf{0 4}$ |
| :--- | :---: | ---: | ---: | ---: | ---: |
| Interest Income | 909,547 | $1,150,947$ | $1,451,379$ | YTD |  |
| Realized Gain/Loss | - | 2,400 | 81,300 | $3,511,873$ |  |
| Change in MV | 74,076 | 362,748 | 290,413 | 83,700 |  |
| Fees | $(1,675)$ | $(1,675)$ | $(1,675)$ | 727,237 |  |
| Transfers (Net) | $10,000,000$ | $37,500,000$ | $25,000,000$ | $(5,025)$ |  |
| Ending Balance (Market) | $198,848,001$ | $237,546,121$ | $264,164,338$ | $72,500,000$ |  |

Chart 12


In Chart 12, the allocation to Money Market Funds grew during the quarter as bond proceeds from the Green bond were deposited. The high balance in Money Market Funds currently serves the City well with the inverted yield curve, however, if the Federal Reserve starts to cut interest rates, the yield on those investments will decline in step with the rate cuts. Staff is evaluating its options to maintain the portfolio's yield if the Federal Reserve does start cutting short-term interest rates.

Chart 13


Chart 13 depicts the two major components of investment income, interest and change in market value. As interest rates were rising, interest income grew commensurately and change in market value was usually a small negative. As interest rates declined, interest income continued its upward trend due to the positioning of the portfolio by staff and the change in market value became a positive contributor to income as the duration of the portfolio decline.

The City's interest income reached over $\$ 500,000$ in the month of January. High short-term interests and the large cash inflows from bond proceeds ( $\$ 22$ million 2018 Senior Lien GRT bond and $\$ 15$ million 2019 Wastewater Green Bond), GRT and municipal revenues are contributing to the growth in interest income. Staff is planning to transfer out approximately $\$ 20$ million in May for the June 1, 2019 debt service.

Chart 14


Chart 15



Total Investment Income, Chart 16, is the combination of Charts 14 and 15, interest income and changes in market value (both realized and unrealized). March was the second month this fiscal year to earn over $\$ 700,000$ in total investment income, $\$ 500,000$ coming from interest income.

Chart 17


Chart 17 compares the City's investment returns to standard industry benchmarks for short-term investment portfolios: The Bloomberg 1-3 year Government and the Bloomberg 1-3 year Aggregate that includes investment grade securities including Corporate, Mortgage and other Asset Backed Securities. Both benchmarks out-performed the City's portfolio in the third quarter because their durations are substantially longer than the City's portfolio. The City's portfolio is positioned to capture yield and minimize the capital risk.

Chart 18


Currently, Money Market Funds offer the highest return of all investments authorized in the City's investment policy. The inverted yield curve makes investing the City's portfolio more challenging, balancing interest rate risk and interest income. While the portfolio is generating a high level of interest income currently, staff's concern is future interest income. If the economy slows, and the Federal Reserve cuts short-term interest rates, the City's investment income will decline. However, locking in interest rates for the next two years would immediately reduce income and increase the portfolio's interest rate risk. Staff will continue to monitor interest rates and the economy.

Chart 19


Chart 9 really demonstrates how much the City has invested in very short-term securities. The overnight slice of the pie is all Money Market Funds.

Chart 20


The JP Morgan, Fidelity and Blackrock money market funds are Prime Funds, which invest in Commercial Paper, Yankee CDs, Corporate Notes, and Mortgage products as well as US Treasury and Agency securities. Wells Fargo Government Money Market fund invest only in US Government and US Government Agency securities.

Chart 21


Staff has not purchased a new security in several months as interest rates plummeted in the third quarter. As securities mature, proceeds are deposited into Money Market funds.

Chart 22


The City continues to offer Certificates of Deposits to Banks and Credit Unions within the city limits.

The portfolio's duration and weighted average maturity reflects the Treasury Department's investment strategy to avoid taking interest rate risk, because extending maturities it not an attractive alternative from a yield perspective.
Chart 23


Chart 24


## Investment Strategy

After the equity market tanked in the second quarter, the Federal Reserve did a complete 180 degree turn in its policy direction. The Federal Reserve changed its outlook from three rate hikes in 2019 to two potential rate cuts in 2019, without any significant changes in the US Economy.

While this has been the longest expansionary economic period in the United States without a recession, strong economies do not die of old age, they are disrupted by excesses, shortages or policy mistakes by the Federal Reserve or Federal Government.

Staff will continue to monitor interest rates and the economy and keep the portfolio balanced between current and future income, while minimizing interest rate risk.

Table 7

| City of Santa Fe |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Portfolio Holdings Report |  |  |  |  |  |  |  |  |
| As of March 31, 2019 |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | Modified Effective |  |  |
| Issuer | Par Value | Market Value | Book Value | Coupon | YTM | Maturity Date | Duration Duration |  |
| State Employee CU (Library) | 257,734 | 257,734 | 257,734 | 0.55\% | 0.55\% | 04/18/2019 | 0.100 | 0.100 |
| Guadalupe CU | 247,797 | 247,797 | 247,797 | 2.62\% | 2.62\% | 08/01/2020 | 0.548 | 0.548 |
| State Employee CU | 240,000 | 240,000 | 240,000 | 1.56\% | 1.56\% | 07/21/2019 | 1.546 | $\underline{1.546}$ |
| Total CDs | 745,531 | 745,531 | 745,531 |  | 1.56\% |  | 0.714 | 0.714 |
|  |  |  |  |  |  |  |  |  |
| Blackrock Prime Inst \#24 | 49,228,115 | 49,231,069 | 49,228,115 |  | 2.52\% |  | - | - |
| JP Morgan Prime MM Fund \#3605 | 46,254,839 | 46,256,227 | 46,254,839 |  | 2.54\% |  | - | - |
| Fidelity Prime MM Port \#2014 | 25,765,284 | 25,766,315 | 25,765,284 |  | 2.50\% |  | - | - |
| Wells Fargo Bank MM | 58,117,361 | 58,117,361 | 58,117,361 |  | 2.38\% |  | - | - |
| Total Money Market | 179,365,599 | 179,370,971 | 179,365,599 |  | 2.48\% |  | - | - |
|  |  |  |  |  |  |  |  |  |
| New Mexico Severance Tax | 2,500,000 | 2,496,050 | 2,555,425 | 2.00\% | 1.25\% | 07/01/2019 | $\underline{0.495}$ | $\underline{0.495}$ |
| Total Municipal | 2,500,000 | 2,496,050 | 2,555,425 | 2.00\% | 1.25\% |  | 0.495 | 0.495 |
|  |  |  |  |  |  |  |  |  |
| Federal Home Loan Bank | 5,000,000 | 4,947,350 | 5,003,550 | 1.63\% | 1.60\% | 09/11/2020 | 1.415 | 1.415 |
| Federal Home Loan Bank | 5,000,000 | 4,958,600 | 4,953,800 | 1.13\% | 1.44\% | 11/29/2019 | 0.650 | 0.650 |
| Federal Home Loan Bank | 2,000,000 | 1,987,500 | 1,995,780 | 1.38\% | 1.45\% | 11/15/2019 | 0.611 | 0.611 |
| Farmer Mac | 5,000,000 | 5,010,100 | 5,017,750 | 2.61\% | 2.21\% | 02/03/2021 | 0.250 | 0.250 |
| Farmer Mac | 5,000,000 | 4,981,950 | 5,000,000 | 1.44\% | 1.44\% | 08/20/2019 | 0.386 | 0.386 |
| Federal Home Loan Bank | 5,000,000 | 5,033,100 | 4,989,550 | 2.88\% | 2.99\% | 09/11/2020 | 1.406 | 1.406 |
| Federal Home Loan Bank | 5,000,000 | 4,992,100 | 5,034,800 | 1.63\% | 1.34\% | 06/14/2019 | 0.202 | 0.202 |
| Federal Home Loan Bank | 5,000,000 | 4,992,100 | 5,032,550 | 1.63\% | 1.36\% | 06/14/2019 | 0.202 | 0.202 |
| Federal Home Loan Bank | 5,000,000 | 4,975,600 | 4,985,300 | 1.38\% | 1.53\% | 09/13/2019 | 0.452 | 0.452 |
| Federal Home Loan Bank | 5,000,000 | 4,989,250 | 5,046,450 | 2.00\% | 1.52\% | 09/13/2019 | 0.452 | 0.452 |
| Federal Farm Credit Bank | 10,000,000 | 9,992,900 | 10,000,000 | 2.49\% | 2.24\% | 10/20/2020 | 0.250 | 0.250 |
| Federal Farm Credit Bank | 10,000,000 | 10,068,200 | 9,990,365 | 2.75\% | 2.80\% | 12/14/2020 | 1.643 | 1.643 |
| Federal Farm Credit Bank | 5,000,000 | 5,003,800 | 5,000,000 | 2.60\% | 2.41\% | 03/26/2020 | 0.970 | 0.970 |
| Federal Farm Credit Bank | 10,000,000 | 10,074,800 | 9,986,200 | 2.80\% | 2.87\% | 11/27/2020 | 1.595 | 1.595 |
| Federal Home Loan Mtg Corp | 5,000,000 | 5,004,850 | 4,980,550 | 2.38\% | 2.57\% | 02/16/2021 | $\underline{1.819}$ | $\underline{1.819}$ |
| Total Federal Government | 87,000,000 | 87,012,200 | 87,016,645 | 31\% | 2.12\% | 659005.00 | 0.888 | 0.888 |
|  |  |  |  |  |  |  |  |  |
| Total Portfolio | 269,611,131 | 269,624,753 | 269,683,201 |  | $\underline{\underline{2.35}}$ | 659,005.00 | 0.293 | 0.293 |

Table 8

| City of Santa Fe |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Collateral for Demand Deposits |  |  |  |  |
| 31-Mar-19 |  |  |  |  |
|  |  |  |  |  |
| Wells Fargo Bank, NA |  |  |  |  |
| Security | CUSIP | Maturity | Par Value | Market Value |
| FNMA FNMS 3.0\% | 3138MFS40 | 11/01/2042 | 38,202,697 | 20,465,707 |
| FNMA FNMS 2.5\% | 3138WG5A8 | 05/01/2031 | 1,531,772 | 1,057,024 |
|  |  |  |  |  |
| Total Wells Fargo Bank, NA |  |  | 39,734,469 | 21,522,732 |
| Total Collateral |  |  | $\underline{39,734,469}$ | 21,522,732 |


[^0]:    *Includes year-to-date actuals plus encumbrances as of March 31, 2019
    **Reimbursed Expenditures are mostly comprised of internal charges to various City Divisions for services provided by GF Departments such as Finance, ITT, \& HR ***Minimum balance defined as 1/10 (10\%) budgeted annual General Fund expenditures excluding transfers

